ATTACHMENT 2

Draft Energy Trust Board Retreat Agenda
Reed College, June 13-14, 2008

June 13:

8:30 **Welcome and** introduction (Margie)
Meeting ground rules, outcomes and agenda (Joe Hertzberg, facilitator)

- Ground rules, if any
- Meeting outcomes:
  - Discuss and consider updates to the current Energy Trust vision and mission
  - Discuss and consider updates to Energy Trust non-quantifiable goals
  - Identify areas for analysis of whether and how to change our strategic plan, and talk about how to incorporate them into planning schedule
- Agenda:
  - Day 1:
    - Speakers
    - Brainstorm and discuss vision and mission
    - Discuss opportunities/areas that warrant more exploration
  - Day 2:
    - Continue Day One discussion
    - Probe more deeply into areas that warrant exploration
    - Revisit Energy Trust mission, vision and goals in light of discussion
    - Identify next steps

Speakers:

- McKinsey Global Institute perspective focused on climate change and the potential of energy efficiency – roles of policy, private capital, public-purpose funds, utilities (speaker requested and pending)
- Ron Pernick: Author of the Clean Tech Revolution, will address where the clean energy industry is headed and opportunities he sees specific to Energy Trust, emphasizing renewable energy (confirmed)

Noon: Regular board meeting to consider action on

- a large Oregon State University combined heat and power project, which would require waiver of a program funding cap; and
- a renewable energy budget matter (tentative)

Brainstorm:

- What should Energy Trust look like in 2026?
- Discuss vision and mission
- Discuss topics that may warrant further exploration

June 14:

Recap day 1: Joe Hertzberg
Discussion:

- Subjects to explore more deeply over next 6-10 months: What do we need to know, think about, discuss? Who should we consult?
- Revisit current goals to identify gaps and disconnects
- Reality check: Discuss how much we can do given press of other work, schedule follow-up meetings, workshops

1:30 **Wrap-up:** Outcomes and next steps

ATTACHMENT 3

Energy Trust Board Retreat
Proposed Background Materials
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Brainstorming aids: What will Oregon want from Energy Trust in 2026? To help you think about this, we have excerpted several studies on the growing significance of energy efficiency and renewable energy (links will take you to the full reports):

- Global perspectives:
  - *Global Trends in Sustainable Energy Investment 2007* (U. N. Environment Program, *http://www.unep.org/pdf/SEFI_report-GlobalTrendsInSustainableEnergyInverstment07.pdf*)
  - *The Case for Investing in Energy Productivity* (McKinsey Global Institute, *(http://www.mckinsey.com/mgi/publications/Investing_Energy_Productivity/)*
  - *Reducing Greenhouse Gas Emissions: How Much at What Cost?* (McKinsey Global Institute, http://mckinsey.com/clientservice/ccsi/greenhousegas.asp)
- Perspectives on the contributions of energy efficiency and renewable energy in reducing greenhouse gas emissions:
  - *The Power to Reduce CO_2 Emissions: The Full Portfolio* (EPRI, http://www.epri-reports.org/DiscussionPaper2007.pdf)
  - *Tackling Climate Change in the U.S.: Potential Carbon Emissions Reductions from Energy Efficiency and Renewable Energy by 2030* (American Solar Energy Society, http://www.ases.org/climatechange/)
- Integrating energy efficiency and renewable energy: *The Twin Pillars of Sustainable Energy: Synergies between Energy Efficiency and Renewable Energy Technology and Policy* (ACEEE, http://www.aceee.org/pubs/e074.htm)

Energy Trust background: Energy Trust's current funding, strategic plan, accomplishments and expectations:

- 2007-2012 Strategic Plan
- Summary of current funding, programs and accomplishments (from Annual Report)
- Projected energy efficiency savings and renewable generation estimates with new efficiency funding and 20 MW limit on renewable energy
- Staff paper cataloging alternative Energy Trust roles